



GUILDFORD  
BOROUGH

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**Tom Horwood**  
Joint Chief Executive  
Guildford & Waverley  
Borough Councils

Contact Officer:

Carrie Anderson, Senior Democratic  
Services Officer

15 November 2023

Dear Councillor,

Your attendance is requested at a meeting of the **EXECUTIVE** to be held in the Council Chamber, Millmead House, Millmead, Guildford, Surrey GU2 4BB on **THURSDAY, 23 NOVEMBER 2023** at 6.00 pm.

Yours faithfully

Tom Horwood  
Joint Chief Executive  
Guildford & Waverley  
Borough Councils

#### **MEMBERS OF THE EXECUTIVE**

Chairman:

Councillor Julia McShane (Leader of the Council & Lead Councillor for  
Housing)

Vice-Chairman:

Councillor Tom Hunt (Deputy Leader of the Council & Lead Councillor for  
Regeneration)

Councillor Angela Goodwin, Lead Councillor for Engagement and Customer  
Services

Councillor Catherine Houston, Lead Councillor for Commercial Services

Councillor Richard Lucas, Lead Councillor for Finance and Property

Councillor Carla Morson, Lead Councillor for Community and Organisational  
Development

Councillor George Potter, Lead Councillor for Planning, Environment and  
Climate Change

Councillor Merel Rehorst-Smith, Lead Councillor for Regulatory and  
Democratic Services



### **WEBCASTING NOTICE**

This meeting will be recorded for live and/or subsequent broadcast on the Council's website in accordance with the Council's capacity in performing a task in the public interest and in line with the Openness of Local Government Bodies Regulations 2014. The whole of the meeting will be recorded, except where there are confidential or exempt items, and the footage will be on the website for six months.

If you have any queries regarding webcasting of meetings, please contact Committee Services.

### **QUORUM 3**

## THE COUNCIL'S STRATEGIC FRAMEWORK (2021- 2025)

### **Our Vision:**

A green, thriving town and villages where people have the homes they need, access to quality employment, with strong and safe communities that come together to support those needing help.

### **Our Mission:**

A trusted, efficient, innovative, and transparent Council that listens and responds quickly to the needs of our community.

### **Our Values:**

- We will put the interests of our community first.
- We will listen to the views of residents and be open and accountable in our decision-making.
- We will deliver excellent customer service.
- We will spend money carefully and deliver good value for money services.
- We will put the environment at the heart of our actions and decisions to deliver on our commitment to the climate change emergency.
- We will support the most vulnerable members of our community as we believe that every person matters.
- We will support our local economy.
- We will work constructively with other councils, partners, businesses, and communities to achieve the best outcomes for all.
- We will ensure that our councillors and staff uphold the highest standards of conduct.

### **Our strategic priorities:**

#### Homes and Jobs

- Revive Guildford town centre to unlock its full potential
- Provide and facilitate housing that people can afford
- Create employment opportunities through regeneration
- Support high quality development of strategic sites
- Support our business community and attract new inward investment
- Maximise opportunities for digital infrastructure improvements and smart places technology

#### Environment

- Provide leadership in our own operations by reducing carbon emissions, energy consumption and waste

- Engage with residents and businesses to encourage them to act in more environmentally sustainable ways through their waste, travel, and energy choices
- Work with partners to make travel more sustainable and reduce congestion
- Make every effort to protect and enhance our biodiversity and natural environment.

### Community

- Tackling inequality in our communities
- Work with communities to support those in need
- Support the unemployed back into the workplace and facilitate opportunities for residents to enhance their skills
- Prevent homelessness and rough-sleeping in the borough

## Agenda

**Item  
No.**

**1 Apologies For Absence**

**2 Local Code Of Conduct - Disclosable Pecuniary Interest**

In accordance with the local Code of Conduct, a councillor is required to disclose at the meeting any disclosable pecuniary interest (DPI) that they may have in respect of any matter for consideration on this agenda. Any councillor with a DPI must not participate in any discussion or vote regarding that matter and they must also withdraw from the meeting immediately before consideration of the matter.

If that DPI has not been registered, the councillor must notify the Monitoring Officer of the details of the DPI within 28 days of the date of the meeting.

Councillors are further invited to disclose any non-pecuniary interest which may be relevant to any matter on this agenda, in the interests of transparency, and to confirm that it will not affect their objectivity in relation to that matter.

**3 Minutes (Pages 7 - 10)**

To confirm the minutes of the meeting of the Executive held on 5<sup>th</sup> October 2023.

**4 Leader's Announcements**

**5 Review of Councillors' Allowances: Report of The Independent Remuneration Panel (Pages 11 - 80) \***

**6 Guildford & Waverley Transformation & Collaboration Programme (Pages 81 - 122) \***

- 7 Adoption Of The Green Belt Supplementary Planning Document (Pages 123 - 164) \***
- 8 Recycling Policy Review (Pages 165 - 184) \***
- 9 Medium Term Financial Plan (MTFP) And Financial Recovery Plan - November Update Report (Pages 185 - 202) \***
- 10 Capital and Investment Outturn Report 2022-23 (Pages 203 - 288)**
- 11 Housing Revenue Account - Revenue Outturn Report 2022-23 (Pages 289 - 308)**
- 12 General Fund Revenue Outturn Report 2022-23 (Pages 309 - 326)**
- 13 Timetable of Council And Committee Meetings 2024-25 (Pages 327 - 332)**

Key Decisions:

Any item on this agenda that is marked with an asterisk is a key decision. The Council's Constitution defines a key decision as an executive decision which is likely to result in expenditure or savings of at least £200,000 or which is likely to have a significant impact on two or more wards within the Borough.

Under Regulation 9 of the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, whenever the Executive intends to take a key decision, a document setting out prescribed information about the key decision including:

- the date on which it is to be made,
- details of the decision makers,
- a list of the documents to be submitted to the Executive in relation to the matter,
- how copies of such documents may be obtained

must be available for inspection by the public at the Council offices and on the Council's website at least 28 clear days before the key decision is to be

made. The relevant notice in respect of the key decisions to be taken at this meeting was published as part of the Forward Plan on 26 October 2023.